# Public Administration Review

THE JOURNAL OF THE AMERICAN SOCIETY FOR PUBLIC ADMINISTRATION

#### SOCIETY OFFICERS

LLOYD M. SHORT, President

JAMES E. WEBB, President-Elect

DON L. BOWEN, Executive Director

#### **EDITORS**

VINCENT OSTROM, Editor-in-Chief VALERIE A. EARLE, Managing Editor

#### EDITORIAL BOARD

STEPHEN K. BAILEY

MARVER H. BERNSTEIN

GEORGE DUGGAR

BERT W. JOHNSON

CHARLES ADRIAN

DANIEL L. KURSHAN

EMIL J. SADY

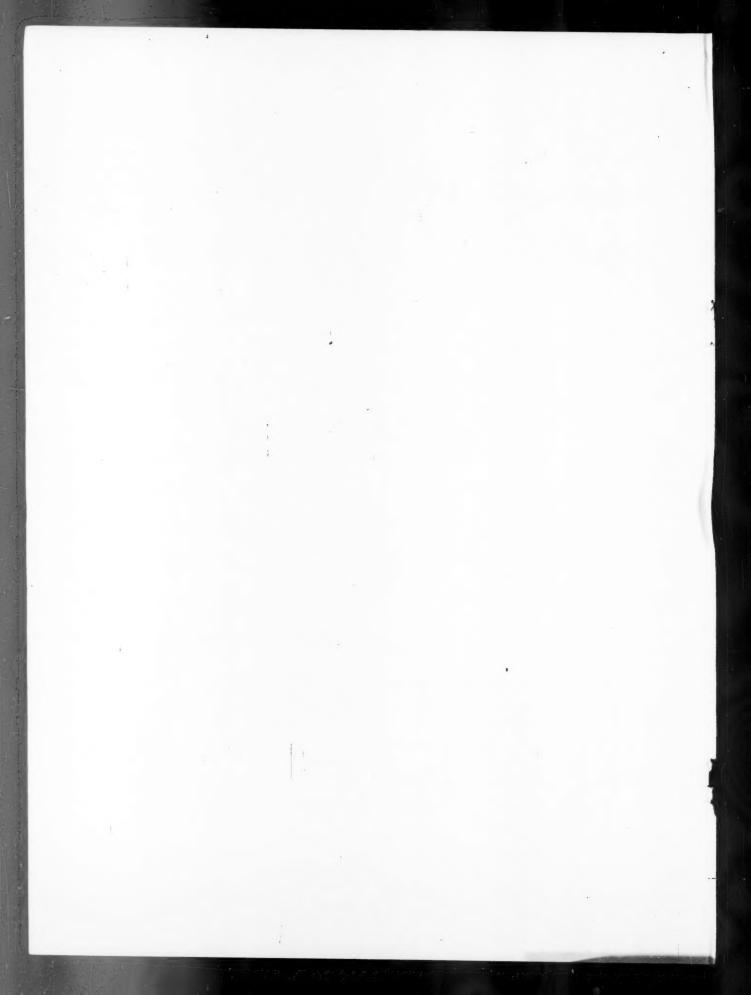
GEORGE SHIPMAN

GILBERT STEINER

DWIGHT C. WALDO

**VOLUME XXV 1965** 

INDEX



# Contents

Volume XXV	MARCH 1965	Number	1
Articles			
The Twenty-Fifth Anniver American Society for P	sary of the	. Luther Gulick	1
•	Revisited		5
Administrative Decision M	Taking	Herbert A. Simon	31
Leonard D. White and the Public Administration	Study of	Herbert J. Storing	38
Public Administration and A Half-Century of Deve	the Universities:	Lynton K. Caldwell	52
New Horizons in Water Re	esources Administration	. Irving K. Fox-	61
Relearning an Old Lesson: Context of Developme	: The Political ent Administration	. Fred W. Riggs	70
•	Credibility		80
Reviews			
	Theory	. Gordon Tullock	85
The Politics of the Budge	etary Process, by Aaron Wildavsky; Fe n; Public Expenditure, ed. by Allan	ederal Aid to Depressed	
Practical Consequences of Study of Defense Police		Aaron Wildavsky	90
Conflict and Defense: A Human Aspects of a No Dentler and Phillips Cu Games, and Debates, by Schelling; Deterrence and	General Theory, by Kenneth E. Bouluclear Attack and a Program of Pretiright; On Thermonuclear War, by Anatol Rapoport: The Strategy of d Defense: Toward a Theory of Nation Conflict and Behavioral Science, The	ding; Hostage America: evention, by Robert A. Herman Kahn; Fights, Conflict, by Thomas C. onal Security, by Glenn	
Features			
	he Frontiers of the Great Socie	ty Vincent Ostrom	104
ASPA Presidents: A picto is based on a collection ass	orial roster, 1939-1965, presented sembled in the Society headquar uilding, in Washington, D. C.	on the inside back co	ver,
Volume XXV	JUNE 1965	Numbe	r 2
Articles			
Politicians for Hire-The Education and the T		. Norton E. Long	115
Control in Modern Orga		Philip M. Marcus and Dora Cafagna	121
	al Economic Development		
	East Experience	John P. Ferris	128

Specialist or Generalist?: Structure as a Crucial Factor Robert T. Golembiewski	135
EDP in State and Local Governments The Present and Future Use of Computers	
in State Government Dennis G. Price and	142
Forces and Trends in State and Local Government EDP	151
	156
Reviews	
Atlanta to "Oretown"—  Identifying Community Elites Lyman Kellstedt  Leadership in a Small Town, by Aaron Wildavsky; Community Influentials: The Elites of Atlanta, by M. Kent Jennings; Men at the Top: A Study in Community Power, by Robert Presthus; The Rulers and the Ruled: Political Power and Impotence in American Communities, by Robert Agger, Daniel Goldrich, and Bert Swanson.	161
The Mastery of Management John J. Corson The Management Profession, by Louis A. Allen; Managing for Results, by Peter Drucker; Modern Organizations, by Amitai Etzioni; The Managing of Organizations, by Bertram M. Gross.	168
Features	
Developments in Public Administration George A. Shipman A General Theory of Administration, Cybernetics, Trans-action, More About Intelligence Testing, How to Cheat on Personality Test?, More Staff Needed?, Recent Items of Note from the U.S. Civil Service Commission and the Bureau of the Budget.	172
Editorial Comment: Brushfire Administration Vincent Ostrom	179
Comment and Critique Letters to the Editor	180
Volume XXV SEPTEMBER 1965 Number	r 3
Articles	
Congress and Space: Overview or Oversight? James R. Kerr	185
The Advisory Commission on Intergovernmental Relations: Unique Features and Policy Orientation Deil S. Wright	193
The Development of Administrative Roles: The Labor Attaché Program of the U.S. Foreign Service Joseph R. Fiszman	203
Local Formation Commissions: California's Struggle over Municipal Incorporation John Goldbach	213
Administrative Adaptability to Political Change Rufus E. Miles, Jr.	
Rationality and Influence in the Public Service Alan Altshuler	
Reviews	
Urban Transport: Who Decides?	234

Science and Public Policy: A Literature in Search of a Field
Features
Developments in Public Administration
Editorial Comment: A Moment's Pause
Volume XXV DECEMBER 1965 Number 4
Articles
National Planning: Findings and Fallacies Bertram M. Gross 263
Economics and the Administration of National Planning
Economic Considerations for the Design of
Decisions in the State's Development of California's Waters during the 1960's
Metropolitan Subsidies-An Appraisal James M. Banovetz 297
The Short Troubled History of Wisconsin's New Labor Law
The Role of the Civil Servant in West Africa Richard L. Harris 308
Review
Rising Expectations and the Revolution in Development Administration
The Civil Service of Pakistan, Bureaucracy in a New Nation, by Henry Frank Goodnow; Administration in Developing Countries, The Theory of Prismatic Society, by Fred W. Riggs; Development Administration, Concepts and Problems, by Irving Swerdlow; Bureaucratic Transition in Malaya, by Robert O. Tilman; Technical Assistance in Public Administration Overseas: The Case for Development Administration, by Edward W. Weidner.
Features
Developments in Public Administration George A. Shipman 32
The Public Interest; Government and Academic Research—The Death of Camelot; Autonomy and Integration in Organizations; Brainstorming and Group Problem Solving: The Same Thing?; Strengthening Education for Public Administration; Achievement Motivation; Government and the Performing Arts—A Correction.
Editorial: Planning and Un-Planning Vincent Ostrom 33

# **Index**

### Volume XXV-1965

NOTE: For greater ease in its use, the 1965 Index is divided into three separate sections: Author Index,

Subject Index, and Books Reviewed Index. In all three, the following code is used:

A Article
BR Book Review Essay
CC Comment and Critique

E Editorial
DIPA Developments in Public
Administration

## **AUTHOR INDEX**

ABRAHAM, HENRY J., No Additional Er-		HARRIS, RICHARD L., The Role of the Civil	
rand-Boy for Congress! (CC)	180	Servant in West Africa (A)	308
ALESCH, DANIEL J., Regarding the Ombuds-		ILCHMAN, WARREN F., Rising Expectations	
man—A Commentary (CC)	180	and the Revolution in Development Ad-	
ALTSHULER, ALAN, Rationality and Influ-		ministration (BR)	314
ence in the Public Service (A)	226	KELLSTEDT, LYMAN, Atlanta to "Oretown"	
BANOVETZ, JAMES M., Metropolitan Sub-		-Identifying Community Elites (BR)	161
sidies-An Appraisal (A)	297	KERR, JAMES R., Congress and Space: Over-	
CAFAGNA, DORA and MARCUS, PHILIP M.,		view or Oversight? (A)	185
Control in Modern Organizations (A)	121	KRAUSE, ROBERT D., The Short, Troubled	
CALDWELL, LYNTON K., Public Adminis-		History of Wisconsin's New Labor Law	
tration and the Universities: A Half		(Å)	302
Century of Development (A)	52	KROLL, MORTON, Administrative Fiction	302
CORSON, JOHN J., The Mastery of Man-	-	and Credibility (A)	80
agement (BR)	168	LANING, CALEB B., Forces and Trends in	00
DENNY, BREWSTER C., Science and Public		State and Local Government EDP (A)	151
Policy: A Literature in Search of a Field		LINDBLOM, CHARLES E., Economics and the	
(BR)	239	Administration of National Planning (A)	274
FERRIS, JOHN P., Organization for Regional		LONG, NORTON E., Politicians for Hire-	
Economic Development Projects: A Mid-		The Dilemma of Education and the Task	
dle East Experience (A)	128	of Research (A)	115
FISZMAN, JOSEPH R., The Development of		LUNDSTEDT, SVEN, Administrative Leader-	
Administrative Roles: The Labor At-		ship and Use of Social Power (A)	156
taché Program of the U.S. Foreign Serv-		MARCUS, PHILIP M. and CAFAGNA, DORA,	
ice (A)	203	Control in Modern Organizations (A)	121
Fox, IRVING K., New Horizons in Water		MILES, RUFUS E., JR., Administrative	
Resources Administration (A)	61	Adaptability to Political Change (A)	221
GOLDBACH, JOHN, Local Formation Com-		MILLIMAN, JEROME V., Economic Consider-	
missions: California's Struggle over Mu-		ations for the Design of Water Insti-	
nicipal Incorporations (A)	213	tutions (A)	284
GOLEMBIEWSKI, ROBERT T., Specialist or		MULVIHILL, DENNIS E. and PRICE, DENNIS	
Generalist?: Structure as a Crucial Fac-		G., The Present and Future Use of Com-	
tor (A)	135	puters in State Government (A)	142
GROSS, BERTRAM M., McNamaran Manage-		OSTROM, VINCENT, Brushfire Administra-	
ment (CC)	259	tion (E)	179
National Planning: Findings and Fallacies		A Moment's Pause (E)	257
(A)	263	On the Frontiers of the Great Society (E)	104
GULICK, LUTHER, The Twenty-Fifth An-		Planning and Un-Planning (E)	337
niversary of the American Society for		PRICE, DENNIS G. and MULVIHILL, DENNIS	
Public Administration (A)	1	E., The Present and Future Uses of Com-	
HAEFELE, EDWIN T., Urban Transport: Who		puters in State Government (A)	142
Decides? (BR)	234	PRICE, REGINALD C., Decisions in the	

## PUBLIC ADMINISTRATION REVIEW

State's Development of California's Waters during the 1960's (A)	WALDO, DWIGHT, The Administrative State Revisited (A)	85 5 90
BOOKS REV	GOODNOW, HENRY FRANK, The Civil Serv-	

AGGER, ROBERT, GOLDRICH, DANIEL and SWANSON, BERT, The Rulers and the		GOODNOW, HENRY FRANK, The Civil Service of Pakistan, Bureaucracy in a New	
Ruled: Political Power and Impotence in American Communities, reviewed by Ly-		Nation, reviewed by Warren F. Ilchman Gross, Bertram M., The Managing of Or-	314
man Kellstedt ALLEN, LOUIS A., The Management Pro-	161	ganizations, reviewed by John J. Corson JENNINGS, M. KENT, Community Influen-	168
fession, reviewed by John J. Corson	168	tials: The Elites of Atlanta, reviewed by	
BOULDING, KENNETH E., Conflict and De-		Lyman Kellstedt	161
fense: A General Theory, reviewed by Aaron Wildavsky	90	KAHN, HERMAN, On Thermonuclear War, reviewed by Aaron Wildavsky	90
COMMITTEE FOR ECONOMIC DEVELOP-	,,,	KAIN, J. F., MEYER, J. R., and WOHL, M.,	
MENT, Developing Metropolitan Trans- portation Policies: A Guide for Local		The Urban Transportation Problem, reviewed by Edwin T Haefele	234
Leadership, reviewed by Edwin T. Haefele	234	LEVITAN, SAR A., Federal Aid to Depressed	
CUTRIGHT, PHILLIPS and DENTLER, ROBERT		Areas, reviewed by Gordon Tullock	85
A., Hostage America: Human Aspects of		MESTHENE, EMMANUEL G., (ed), Mini-	
a Nuclear Attack and a Program of Pre-	00	sters Talk about Science, reviewed by	220
vention, reviewed by Aaron Wildavsky	90	Brewster C. Denny	239
DANIELSON, MICHAEL N., Federal-Metro- politan Politics and the Commuter Crisis,		MEYER, J. R., KAIN, J. F. and WOHL, M.,	
reviewed by Edwin T. Haefele	234	The Urban Transportation Problem, reviewed by Edwin T Haefele	234
DENTLER, ROBERT A. and CUTRIGHT,	231	PEACOCK, ALLAN T. and ROBERTSON, D. J.	251
PHILLIPS, Hostage America: Human As-		(eds.), Public Expenditure, reviewed by	
pects of a Nuclear Attack and a Pro-		Gordon Tullock	85
gram of Prevention, reviewed by Aaron		PORT OF NEW YORK AUTHORITY, Metro-	
Wildavsky	90	politan Transportation, reviewed by Ed-	
DRUCKER, PETER, Managing for Results, re-		win T. Haefele	234
viewed by John J. Corson	168	PRESTHUS, ROBERT, Men at the Top: A	
ETZIONI, AMITAI, Modern Organizations,	1.60	Study in Community Power, reviewed by	1/1
reviewed by John J. Corson	168	Lyman Kellstedt	161
The Moon-Doggle, reviewed by Brew-	230	PRICE, DON K., The Scientific Estate, reviewed by Brewster C. Denny	239
ster C. Denny	239	RAPOPORT, ANATOL, Fights, Games and	-37
and Behavioral Science, The Craigville		Debates, reviewed by Aaron Wildavsky	90
Papers, reviewed by Aaron Wildavsky	90	RIGGS, FRED W., Administration in De-	
FITCH, LYLE C. and Associates, Urban		veloping Countries, the Theory of Pris-	
Transportation and Public Policy, re-		matic Society, reviewed by Warren F.	
viewed by Edwin T. Haefele	234	Ilchman	314
GOLDRICH, DANIEL, SWANSON, BERT and		ROBERTSON, D. J. and PEACOCK, ALLAN T.	
AGGER, ROBERT, The Rulers and the		(eds.), Public Expenditure, reviewed by	0.5
Ruled: Political Power and Impotence		Gordon Tullock	85
in American Communities, reviewed by	161	Schelling, Thomas C., The Strategy of	90
Lyman Kellstedt	101	Conflict, reviewed by Aaron Wildavsky	70

#### INDEX TO VOLUME XXV-1965

SCHNEIDER, LEWIS M., Marketing Urban		tration, Concepts and Problems, reviewed	
Mass Transit, reviewed by Edwin T. Haefele	234	by Warren F. Ilchman	314
SMERK, GEORGE M., Urban Transportation: The Federal Role, reviewed by Edwin T.		tion in Malaya, reviewed by Warren F. Ilchman	314
SNYDER, GLENN H., Deterrence and De-	234	WEIDNER, EDWARD W., Technical Assistance in Public Administration Overseas: The Case for Development Administration, re-	
fense: Toward a Theory of National Security, reviewed by Aaron Wildavsky	90	viewed by Warren F. Ilchman WILDAVSKY, AARON, Leadership in a Small	314
SWANSON, BERT, AGGER, ROBERT and GOLDRICH, DANIEL, The Rulers and the		Town, reviewed by Lyman Kellstedt The Politics of the Budgetary Process,	161
Ruled: Political Power and Impotence in American Communities reviewed by Lyman Kellstedt	161	reviewed by Gordon Tullock	85
SWERDLOW, IRVING, Development Adminis-		viewed by Edwin T. Haefele	234
CUDI	ECT	INDEV	
SUBJ	ECI	INDEX	
AMERICAN SOCIETY FOR PUBLIC ADMINISTRATION		DENNIS E. The Present and Future Use of Computers in State Government (A)	142
GULICK, LUTHER, The Twenty-Fifth An-		TULLOCK, GORDON. The Revolution in Fiscal Theory (BR)	85
niversary of the American Society for Public Administration (A)	1	BUREAUCRACY, see also Career Service.	
Waldo, Dwight, The Administrative State Revisited (A)	5	Long, Norton E. Politicians for Hire  —The Dilemma of Education and the	
AUTOMATIC DATA PROCESSING		Task of Research (A)	115
Cybernetics (DIPA)	173	ability to Political Change (A) WALDO, DWIGHT. The Administrative	221
State and Local Government EDP (A) PRICE, DENNIS G. and MULVIHILL,	151	State Revisited (A)	5
DENNIS, E. The Present and Future Use of Computers in State Govern-		FISZMAN, JOSEPH R. The Development	
ment (A)	142	of Administrative Roles: The Labor Attaché Program of the U.S. Foreign	
Service Commission and the U.S. Bu- reau of the Budget—Management of		Service (A)	203
Automatic Data Processing in the	177	Civil Servant in West Africa (A) MILES, RUFUS E. Administrative Adapt-	308
Recent Items of Note from the U.S. Civil	177	ability to Political Change (A)	221
Service Commission and the U.S. Bu- reau of the Budget—Standardization		CENTRAL-FIELD RELATIONS	
of Data Elements and Codes (DIPA) BEARD, CHARLES A.	178	Fox, IRVING K. New Horizons in Water Resources Administration (A) HAEFELE, EDWIN T. Urban Transport:	61
CALDWELL LYNTON K. Public Adminis-		Who Decides? (BR)	234
tration and the Universities: A Half- Century of Development (A)	52	WRIGHT, DEIL S. The Advisory Commission on Intergovernmental Relations: Unique Features and Policy Orienta-	
BUDGETING AND FISCAL POLICY		tion (A)	193
LANING, CALEB B. Forces and Trends in		COMMUNICATION  FIGURAL TOSERY P. The Development	
State and Local Government EDP (A) PRICE, DENNIS G. and MULVIHILL,		FISZMAN, JOSEPH R. The Development of Administrative Roles: The Labor	

### PUBLIC ADMINISTRATION REVIEW

Attaché Program of the U.S. Foreign Service (A)	203	DEVELOPMENT ADMINISTRATION, Comparative Administration.	see
MARCUS, PHILIP M. and CAFAGNA, DORA. Control in Modern Organizations (A)	121	ECONOMICS	
COMMUNITY POWER STRUCTURE  KELLSTEDT, LYMAN. Atlanta to "Oretown"—Identifying Community Elites (BR)	161	Cost Principles on Government R & D Work (DIPA) Fox, Irving K. New Horizons in Water Resources Administration (A) LINDBLOM, CHARLES E. Economics and	178 61
COMPARATIVE ADMINISTRATION		the Administration of National Plan- ning (A)	274
FERRIS, JOHN P. Organization for Re-		Reduced Tax Assessment Change Ordered in Kentucky (DIPA)	250
gional Economic Development Projects: A Middle East Experience (A) HARRIS, RICHARD L. The Role of the Civil Servant in West Africa (A) ILCHMAN, WARREN F. Rising Expecta- tions and the Revolution in Develop- ment Administration (BR) RIGGS, FRED W. Relearning an Old Les- son: The Political Context of Develop- ment Administration (A)	128 308 314 70	EDUCATION FOR PUBLIC ADMINIST TION  CALDWELL, LYNTON K. Public Adminis- tration and the Universities: A Half- Century of Development (A) LONG, NORTON E. Politicians for Hire— The Dilemma of Education and the Task of Research (A) STORING, HERBERT J. Leonard D. White	52 115
CONGRESS		and the Study of Public Administra-	38
Kerr, James R. Congress and Space: Overview or Oversight? (A) No Additional Errand-Boy for Congress!	185	tion (A) Strengthening Education for Public Administration (DIPA)	333
(CC)	180	WALDO, DWIGHT. The Administrative State Revisited (A)	5
CONTROL			
MARCUS, PHILIP M. and CAFAGNA, DORA Control in Modern Organizations (A)	121	ETHICS	
DECISION MAKING		MILES, RUFUS E., JR. Administrative Adaptability to Political Change (A)	221
PRICE, REGINALD C. Decisions in the		EXECUTIVE-LEGISLATIVE RELATIONS	
State's Development of California's Waters during the 1960's (A)	290 70	KERR, JAMES R. Congress and Space: Overview or Oversight? (A) PRICE, REGINALD C. Decisions in the State's Development of California's Waters during the 1960's (A) WRIGHT, DEIL S. The Advisory Commis-	185 290
tion (A) TULLOCK, GORDON. The Revolution in Fiscal Theory (BR)	31 85	sion on Intergovernmental Relations: Unique Features and Policy Orienta- tion (A)	193
WILDAVSKY, AARON. Practical Consequences of the Theoretical Study of De-		FEDERAL WORK FORCE, see also Bureau	acracy
fense Policy (BR) DEFENSE	90	Federal Workforce Outlook, Fiscal Year 1965-1968 (DIPA)	176
DENNY, BREWSTER C. Science and Pub-		GENERALIST v. SPECIALIST	
lic Policy: A Literature in Search of a Field (BR)	239 185	GOLEMBIEWSKI, ROBERT T. Specialist or Generalist?: Structure as a Crucial Factor (A)	135
WILDAVSKY, AARON. Practical Consequences of the Theoretical Study of De-		GREAT SOCIETY	
fense Policy (BR)	90	The Great Society (DIPA)	249

## INDEX TO VOLUME XXV-1965

BANOVETZ, JAMES M. Metropolitan Subsidies—An Appraisal (A)	297	KELLSTEDT, LYMAN. Atlanta to "Oretown"—Identifying Community Elites (BR)	161
Fox, Irving K. New Horizons in Water Resources Administration (A) HAEFELE, EDWIN T. Urban Transport:	61	Krause, Robert D. The Short, Troubled History of Wisconsin's New Labor Law (A)	302
Who Decides? (BR)	234	LOGICAL POSITIVISM	
State's Development of California's Waters during the 1960's (A) TULLOCK, GORDON. The Revolution in	290	WALDO, DWIGHT. The Administrative State Revisited (A)	5
Fiscal Theory (BR)	85	MANAGEMEN'T	
WRIGHT, DEIL S. The Advisory Commission on Intergovernmental Relations: Unique Features and Policy Orientation		CORSON, JOHN J. The Mastery of Management (BR)	168
(A)	193	GROSS, BERTRAM W. "McNamaran Management" (CC)	259
LABOR RELATIONS		MARCUS, PHILIP M. and CAFAGNA, DORA.	121
FISZMAN, JOSEPH R. The Development of Administrative Roles: The Labor Attaché Program of the U.S. Foreign		Control in Modern Organizations (A) SIMON, HERBERT A. Administrative Decision Making (A)	31
Service (A)	203	METHODOLOGY	
History of Wisconsin's New Labor Law (A)	302	MARCUS, PHILIP M. and CAFAGNA, DORA. Control in Modern Organization (A) RIGGS, FRED W. Relearning an Old Les-	121
LEADERSHIP		son: The Political Context of Develop-	70
CORSON, JOHN J. The Mastery of Management (BR)  FISZMAN, JOSEPH R. The Development of Administrative Roles: The Labor	168	ment Administration (A)	70 31
Attaché Program of the U.S. Foreign Service (A)	203	State Revisited (A)	5
GOLEMBIEWSKI, ROBERT T., Specialist or Generalist? Structure as a Crucial Fac-	209	METROPOLITAN GOVERNMENT	
tor (A)	135	BANOVETZ, JAMES M. Metropolitan Subsidies—An Appraisal (A)	297
Civil Servant in West Africa (A) Kellstedt, Lyman. Atlanta to "Oretown"—Identifying Community Elites	308	HAEFELE, EDWIN T. Urban Transport: Who Decides? (BR) KELLSTEDT, LYMAN. Atlanta to "Ore-	234
(BR)	161	town"—Identifying Community Elites (BR)	161
Long, Norton, E. Politicians for Hire— The Dilemma of Education and the		No Additional Errand Boy for Congress!	
Task of Research (A) LUNDSTEDT, SVEN. Administrative Lead-	115	(CC)	180
ership and Use of Social Power (A) MARCUS, PHILIP M. and CAFAGNA, DORA.	156	NEW PUBLICATIONS	
Control in Modern Organizations (A) MILES, RUFUS E., JR. Administrative	121	New Paperbacks (DIPA) The Public Interest (DIPA) Trans-action (DIPA)	253 329 173
Adaptability to Political Change (A) .	221	1	
LOCAL GOVERNMENT		ORGANIZATION	
GOLDBACH, JOHN. Local Formation Commissions: California's Struggle over Municipal Incorporation (A)	213	Autonomy and Integration in Organiza- tion (DIPA)	331 252
LANING, CALEB B. Forces and Trends in State and Local Government EDP (A)	151	gional Economic Development Projects: A Middle East Experience (A)	

#### PUBLIC ADMINISTRATION REVIEW

FISTMAN JOSEPH B The Development	*	POLITICAL SCIENCE	
of Administrative Roles: The Labor			
Attaché Program of the U.S. Foreign		DENNY, BREWSTER. Science and Public	
Service (A)	203	Policy: A Literature in Search of a	
GOLEMBIEWSKI, ROBERT T. Specialist or		Field (BR)	239
Generalist? Structure as a Crucial Fac-		ILCHMAN, WARREN F. Rising Expecta-	
tor (A)	135	tions and the Revolution in Develop-	
MARCUS, PHILIP M and CAFAGNA, DORA.	137	ment Administration (BR)	314
Control in Modern Organizations (A)	121	LONG, NORTON E. Politicians for Hire—	
More Staff Needed? (DIPA)	175	The Dilemma of Education and the	
The New Bureaucracy (DIPA)	250	Task of Research (A)	115
Recent Items of Note from the U.S. Civil	2)0	STORING, HERBERT J. Leonard D. White	
Service Commission and the U.S. Bu-		and the Study of Public Administration	
reau of the Budget—1965 Reorgani-		(A)	38
zation Plans (DIPA)	176	WALDO, DWIGHT. The Administrative	
WALDO, DWIGHT. The Administrative	1/0	State Revisited (A)	5
State Revisited (A)	5		
State Revisited (II)	,	PUBLIC LAW	
ORGANIZATIONAL THEORY		TOBLIC LITW	
OROMINE THEORY		STORING, HERBERT J. Leonard D. White	
GOLEMBIEWSKI, ROBERT T. Specialist or		and the Study of Public Administra-	
Generalist? Structure as a Crucial Fac-		tion (A)	38
tor (A)	135		
LUNDSTEDT, SVEN. Administrative Lead-		REGIONAL DEVELOPMENT	
ership and Use of Social Power (A).	156	REGIONAL DEVELOPMENT	
MARCUS, PHILIP M and CAFAGNA, DORA.		BANOVETZ, JAMES M. Metropolitan Sub-	
Control in Modern Organizations (A)	121	sidies—An Appraisal (A)	297
SIMON, HERBERT A. Administrative De-		FERRIS, JOHN P. Organization for Re-	
cision Making (A)	31	gional Economic Development Projects:	
WALDO, DWIGHT. The Administrative		A Middle East Experience (A)	128
State Revisited (A)	5	Fox, IRVING K. New Horizons in Water	
DI 13337710		Resources Administration (A)	61
PLANNING		HAEFELE, EDWIN T. Urban Transport:	
ALTSHULER, ALAN. Rationality and In-		Who Decides? (BR)	234
fluence in the Public Service (A)	226	PRICE, REGINALD C. Decisions in the	
GROSS, BERTRAM M. National Planning:		State's Development of California's	
Findings and Fallacies (A)	263	Waters during the 1960's (A)	290
LINDBLOM, CHARLES E. Economics and			
the Administration of National Plan-		RESEARCH	
ning (A)	274		
MILLIMAN, JEROME V. Economic Con-		Achievement Motivation (DIPA)	334
siderations for the Design of Water		Autonomy and Integration in Organiza-	
Institutions (A)	284	tions (DIPA)	331
More Staff Needed? (DIPA)	175	Brainstorming and Group Problem Solv-	
Planning with Critical Path Analysis		ing: The Same Thing? (DIPA)	333
(DIPA)	251	Government and Academic Research—	
PRICE, REGINALD C. Decisions in the		The Death of Camelot (DIPA)	329
State's Development of California's		ILCHMAN, WARREN F. Rising Expecta-	
Waters during the 1960's (A)	290	tions and the Revolution in Develop-	
8		ment Administration (BR)	314
POLITICAL FORCES IN ADMINISTRAT	TION	LONG, NORTON E. Politicians for Hire—	
		The Dilemma of Education and the	
LONG, NORTON E. Politicians for Hire-		Task of Research (A)	115
The Dilemma of Education and the		RIGGS, FRED W. Relearning an Old Les-	
Task of Research (A)	115	son: The Political Context of Develop-	
RIGGS, FRED W. Relearning an Old Les-		ment Administration (A)	70
son: The Political Context of Develop-		SIMON, HERBERT A. Administrative De-	
ment Administration (A)	70	cision Making (A)	31
WALDO, DWIGHT, The Administrative		WALDO, DWIGHT. The Administrative	
State Revisited (A)	5	State Revisited (A)	5

#### INDEX TO VOLUME XXV-1965

RESOURCES MANAGEMENT		LANING, CALEB B. Forces and Trends in	
FOX, IRVING K. New Horizons in Water Resources Administration (A) MILLIMAN, JEROME V. Economic Con-	61	State and Local Government EDP (A) MILLIMAN, JEROME V. Economic Considerations for the Design of Water	151 284
siderations for the Design of Water Institutions (A)	284	Institutions (A)  No Additional Errand-Boy for Congress!  (CC)  PRICE, DENNIS G. and MULVIHILL,	180
State's Development of California's Waters during the 1960's (A)	290	DENNIS E. EDP in State and Local Governments—The Present and Future	
SCIENCE AND GOVERNMENT		Use of Computers in State Government (A)	142
DENNY, BREWSTER C. Science and Public Policy: A Literature in Search of a Field (BR)	239	PRICE, REGINALD C. Decisions in the State's Development of California's Waters during the 1960's (A)	290
KERR, JAMES R. Congress and Space: Overview or Oversight? (A)	185	WRIGHT, DEIL S. The Advisory Commission on Intergovernmental Relations: Unique Features and Policy Orienta-	
SOCIAL CHANGE		tion (A)	193
ALTSHULER, ALAN. Rationality and In-		TESTING	
Government and the Performing Arts (DIPA)	226 254	How to Cheat on Personality Tests? (DIPA)	174 173
Government and the Performing Arts— A Correction (DIPA) The Great Society (DIPA)	335 249	TRANSPORTATION POLICY	
GROSS, BERTRAM M. National Planning: Findings and Fallacies (A)	263	Who Decides? (BR)	234
HARRIS, RICHARD L. The Role of the Civil Servant in West Africa (A)  ILCHMAN, WARREN F. Rising Expectations and the Revolution in Develop-	308	UNIVERSITY TRAINING, see Education for Public Administration	
ment Administration (BR)	314	VALUES	
LINDBLOM, CHARLES E. Economics and the Administration of National Plan- ning (A)	274	Long, Norton E. Politicians for Hire— The Dilemma of Education and the Task of Research (A)	115
ership and Use of Social Power (A). RIGGS, FRED W. Relearning an Old Les-	156	WALDO, DWIGHT. The Administrative State Revisited (A)	5
son: The Political Context of Develop-	70	WILSON, WOODROW	
ment Administration (A) STATE GOVERNMENT	70	CALDWELL, LYNTON K. Public Adminis- tration and the Universities: A Half- Century of Development (A)	52
GOLDBACH, JOHN. Local Formation Com- missions: California's Struggle over		RIGGS, FRED W. Relearning an Old Lesson: The Political Context of Develop-	
Municipal Incorporation (A)	213	ment Administration (A)	70

